













Welcome from the ACE Committee

Distinguished leaders from the Americas and beyond,

We are honored to welcome you to the Americas Competitiveness Exchange (ACE), scheduled in the Greater Seattle Region, Washington, United States, from May 14th to 19th, 2023.

We express our gratitude to our Seattle hosts for the exceptional agenda they have prepared in collaboration with various stakeholders, sites, and coordinators. We are pleased to present this trip book, designed to facilitate meaningful and strategic engagement throughout the program.

We encourage you to use this as a resource to identify individuals, sites, and potential collaborators with whom you may seek to form alliances, forge business and trade deals, initiate R&D projects, establish start-up soft-landing arrangements, and engage in technical exchanges, among other opportunities. ACE is a powerful driving mechanism for fostering cooperation and forming new partnerships to strengthen economic development.

Throughout the week, you will have the opportunity to explore and pursue numerous collaborations with Seattle's globally renowned industries, including information and communication technologies, aerospace, life sciences, maritime, and global health.

We want to emphasize the importance of following up on the connections you establish throughout the week to ensure the success of your endeavors.

The ACE Committee comprises representatives from the Organization of American States (OAS), the United States Government (including the U.S. Department of Commerce's Economic Development Administration and the International Trade Administration), and the Department of State (Permanent Mission to the OAS).

We sincerely appreciate your participation and valuable contributions to the program. We look forward to our work together.

Sincerely,

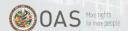
The ACE Committee













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The ACE Program

A little bit of history...

The Americas Competitiveness Exchange (ACE) initiative is facilitated by the Inter-American Competitiveness Network (RIAC). The United States Government, through the Department of Commerce's Economic Development Administration (EDA) and International Trade Administration (ITA), and the Department of State (Permanent Mission to the OAS), alongside the General Secretariat of the Organization of American States (OAS) as the RIAC Technical Secretariat, jointly oversee and support ACE.

The commitment of the OAS and the United States Government to ACE extends from the design and implementation phases to evaluation, monitoring, and reporting in collaboration with host countries and regions. The ACE initiative fosters an environment for establishing long-term partnerships, cooperation opportunities, and new projects, making it a network of networks and a community of impact.

Since its inception in 2014, ACE has evolved into a flagship hemispheric program, providing tangible long-term benefits to countries and communities involved.



Georgia, North and South Carolina, United States



Mexico DF, Aguascalientes and Guadalajara, Mexico



Minnesota, Wisconsin, and Illinois, United States



Province of Córdoba, Argentina



Arizona and California, United States



Province of Ontario, Canada



Texas, United States



Florida, United States



Germany and Israel



Northern California, United States



Puerto Rico, United States



Santiago de Chile and Valparaiso, Chile



Colorado, United States



Louisiana, United States



Quito, Ecuador







What is the #ACXchange

The Americas Competitiveness Exchange (ACE) is the premier economic development, innovation, and entrepreneurial network in the Americas, earning recognition as one of the Organization of American States' (OAS) main high-level events. ACE operates as a core initiative of the Inter-American Competitiveness Network (RIAC), with the OAS acting as the RIAC Technical Secretariat.

RIAC is a regional platform that gathers high-level authorities and key stakeholders responsible for competitiveness, innovation, and economic development in the 34 OAS Member States and 71 Permanent Observers. By fostering policy dialogue, promoting the exchange of experiences, and facilitating collaborative initiatives among decision-makers in the public, private, and academic sectors, RIAC aims to encourage inclusive and sustainable economic development across the Americas.



What are the ACE objectives?

- Promoting long-term multilateral commercial, trade and investment partnerships among decision-makers of the Americas and beyond;
- Identifying and sharing best practices in economic development, including public-private partnerships, building local assets that grow businesses, cluster development, promoting entrepreneurship and coordinating regional economic development strategies;
- ✓ Stimulating capital investment and job creation in the region;
- Fostering an environment for innovative companies to start and expand;
- Bringing together universities, industries and governments to solve complex challenges no one sector or business could address on its own;
- Facilitating commerce and trade;
- ✓ Promoting economic resiliency; and,
- Enhancing opportunities for underserved populations.











ACE Impact

ACE is a result-driven program

ACE employs a data-driven approach to plan and implement its initiatives, showcasing the program's benefits and offering valuable insights for continuous improvement. During the planning process, the ACE team collects pertinent participant information, which is subsequently shared with participants to help identify priority areas of focus, potential synergies, and collaboration opportunities among countries and institutions. The data originates from various sources, including hosting applications, participant registration forms, and post-event follow-up surveys.

This data is instrumental in delivering a productive, hands-on, and results-driven agenda, selecting the appropriate delegation, and ensuring ACE's effective implementation and evaluation. Upon the event's conclusion, ACE's results illustrate numerous meaningful connections in crucial strategic areas, fostering a wealth of cooperation leads and opportunities for all involved.

ACE Impact

Since 2014

Successful #ACXchanges have been implemented

Over
Leaders have benefited from 42 countries

392 of these leaders were women, which accounts for 42% of participants

+66 Regions

Showcased
+1,120 Projects



Scan the QR Code to learn about what ACE has accomplished throughout the years



What is the ACE team currently working on?

The ACE team is diligently updating and enhancing its tracking and monitoring mechanisms to provide a more comprehensive reporting of results and follow-up on the numerous cooperation opportunities generated. In addition, the team utilizes technology platforms to effectively gather, visualize, and report on these outcomes.

This thorough analysis aims to present data on new trade and investment cooperation opportunities, the number of formal partnerships, and the creation and enhancement of business, entrepreneurship, and research and development projects facilitated by ACE since its inception in 2014.

These include a historical look at:

Collaborations Increased Knowledge Enhanced Capacity Partnerships

Projects Job Creation Investment Inclusive Services/Tools



To get the latest information as the ACE team continues to advance this effort and gather more details about the #ACXchange impactful success stories, please scan the following QR Code

Seattle: General Overview

Seattle is situated at the heart of the central Puget Sound region, positioned between the Olympic and Cascade Mountains. Puget Sound is the largest marine estuary by volume in the United States. It connects the region to the Pacific Ocean and joins the state of Washington and the province of British Columbia, Canada as part of the greater Salish Sea. The Snohomish, Puyallup, Green, Duwamish, Cedar and many other rivers and streams flow through the central Puget Sound region and define distinct river basins that encompass cities, farms, forests and mountains. It is this unique and remarkable natural environment that has drawn people to Puget Sound and sustained them for thousands of years.

Puget Sound is part of a larger area that has been the traditional aboriginal territory of the Coast Salish peoples, who live around the Salish. The Coast Salish Tribes have lived here since time immemorial and, while each Tribe is unique, all share in having a deep historical connection and legacy of respect for the land and natural resources. These sovereign Tribal nations enrich the region through environmental stewardship, cultural heritage and economic development, and collaborate with local governments to shape the region's future.

The success of the region has been built upon sharing knowledge with the world. ACE 16 participants will discover the opportunities for partnership during their visit. The host program will connect the delegation to some of the most innovative companies and institutions in the world.











Key Clusters



The Aerospace industry in the central Puget Sound region is one of the most competitive in the world

The Boeing Company was founded in Seattle. Since then, the region's Aerospace industry has grown into a large and diverse supply chain that is driving innovation across clusters, including space, advanced composite materials and aerospace biofuels. The region is increasingly recognized as a hub of private sector space companies and employment. This growth is exemplified by expanding companies including Blue Origin, Vulcan Aerospace and SpaceX.



Information and Communication Technology

The region is home to a highly diverse Information and Communication Technology industry. This includes businesses in traditional software publishing, computer services, interactive media and others. Regional software companies like Microsoft, the world's largest software company, and Amazon, the world's largest retailer, form this industry cluster's backbone. Regional businesses and institutions are advancing the future of work through innovations in artificial intelligence and cloud computing.



Maritime

The region has leveraged its proximity to Asia, Alaska and Canada into a thriving Maritime industry, across boat building and repair, fishing and fishing products, and water passenger and cargo transportation. Communities, ports and other partners are planning for the future of the region's maritime industry. In 2019, Washington Maritime Blue published a strategy for the Blue Economy in Washington state, finding that the global ocean economy is expected to double by 2030 to \$3 trillion.



Life Sciences and Global Health

The region plays host to a thriving Life Sciences and Global Health industry that is advancing health in communities across the globe. Regional businesses and organizations are pushing advancements in biotechnology, diagnostics, bioagriculture, veterinary medicine, biofuels, medical devices, research and digital health/health IT. Several major universities and research organizations anchor this industry sector and have created an ecosystem for cross-sector collaboration and start-ups. These include Washington State University, the University of Washington, Fred Hutchinson Cancer Research Center, the Allen Institute for Brain Science and the Infectious Disease Research Institute.



Clean Technology

The region is home to thriving businesses on the leading edge of clean technology developments. Washington state has set a goal of having a 100% non-carbon emitting energy portfolio by 2045. As of 2018, 69% of Washington's energy came from hydroelectric sources, with natural gas, wind, biomass and nuclear rounding out the state's clean energy portfolio. Clean Technology is making inroads across several significant industry sectors in the region. Transportation and Logistics industries are reducing carbon emissions by transitioning to all-electric or hybrid fleets. The Aerospace industry is on the leading edge of researching sustainable aviation technologies such as electric aircrafts and hydrogen fuels. Information and Communication Technology businesses are developing energy efficient data processing models. The manufacturing sector produces solar panels, batteries and other clean materials. Innovative wood product companies are developing woody biomass as a sustainable energy source and new building technologies such as cross-laminated timber.



Military and Defense

Military installations in the region provide significant economic benefits to the region. The central Puget Sound region hosts several major military facilities, including Joint Base Lewis-McChord, Naval Base Kitsap and Naval Station Everett. In addition, the industry supports myriad private defense contractors and subcontractors, bolstering the regional Maritime and Aerospace industries.



Site Visits



The Space Needle is one of the most recognizable landmarks in the world and is a treasured Seattle icon. It was built in 1962 for the World's Fair and is a symbol of humanity's Space Age aspirations. Since its opening, the landmark continues to symbolize the innovative and forward-thinking spirit of Seattle. Located at Seattle Center, the Space Needle stands at 605 feet tall and is one of the most photographed structures in the world.

https://www.spaceneedle.com/



Home to Hundreds of Farmers, Crafters, and Small Businesses.

Founded in 1907, the Pike Place Market is one of the oldest and largest continuously operating public markets in the United States. The city is committed to preserving, rehabilitating, and protecting the Market's buildings; increasing farm and food retailing opportunities; incubating and supporting small and marginal businesses; and providing services for low-income people.

https://www.pikeplacemarket.org/



The Wing Luke Museum is an art and history museum in Seattle, Washington, United States, which focuses on the culture, art and history of Asian Americans, Native Hawaiians, and Pacific Islanders. It is located in Seattle's Chinatown-International District. Established in 1967, the museum is a Smithsonian Institution affiliate and the only pan-Asian Pacific American community-based museum in the United States.

https://www.wingluke.org/





The Columbia Tower is the tallest building in Seattle with 360-degree views of the region. The Columbia Center Seattle is made up of 76 stories, primarily leased as office spaces, and presents rental and investment opportunities.

https://columbiacenterseattle.com



The University of Washington is one of the world's preeminent public universities. Ranked No. 7 in the world on the U.S. News and World Report's Best Global Universities rankings. Since its founding in 1861, the University of Washington has been a hub for learning, innovation, problem solving and community building.

https://www.washington.edu/



Microsoft enables digital transformation for the era of an intelligent cloud and an intelligent edge. Its mission is to empower every person and every organization on the planet to achieve more. They are committed to the following four key areas in which technology can and must benefit the future of humanity and our planet: supporting inclusive economic growth, protecting fundamental rights, creating a sustainable future, and improving trust in the benefits of technology.

https://www.microsoft.com/





Historically developed in the 1960 for light industrial uses, such as warehouses, the Spring District along with the rest of the Bel-Red area is being redeveloped into a mixed-use neighborhood. Based in the Spring District, the University of Washington's Global Innovation Exchange (GIX) is a university-industry nexus for interdisciplinary education in technology innovation.

https://gixnetwork.org/about/places/



Located Within the Woodinville Community, Home to 118 Wineries

The Woodinville wineries and tasting rooms have become a mecca for wine enthusiasts around the world. Founded in 1954, Chateau Ste. Michelle is Washington State's oldest winery. The winery is in Woodinville, which is just northeast of Seattle. It produces Chardonnay, Cabernet, Merlot, and Riesling.

https://www.ste-michelle.com/



The tech and innovation field labs represent a dynamic development platform that facilitates collaborative experimentation for commercially viable use cases. The incubator is a true collaborative public-private environment for startups, with top-level solutions, delivering all the capabilities of a real enterprise platform.

https://5goilab.com/labs/field-labs/





For more than a century, the Port has created economic opportunities and jobs while providing maritime and marine-related services and appropriate public access to the waterfront. Through its international seaport, public marina and real estate development operations, the Port of Everett brings jobs, tax base, business and tourism to the community and region. The Port is a committed steward of the environment and waterfront.

https://www.portofeverett.com/



As a leading global aerospace company, Boeing develops, manufactures, and services commercial airplanes, defense products, and space systems for customers in more than 150 countries. As a top U.S. exporter, the company leverages the talents of a global supplier base to advance economic opportunity, sustainability, and community impact. It is located at Paine Field, a unique airport, driving the economy of the Greater Seattle Region, having the newest commercial airport terminal in Washington state, and serving as home to over 500 aircraft, including small, single engine recreational aircraft, corporate jets, vintage warbirds, and brand-new Boeing aircraft.

https://www.boeing.com/company/about-bca/everett-production-facility.page



Boeing Future of Flight is one of Seattle region's premier aviation attractions. It includes an aviation museum and education center. The facility opened in 2004 and features full sized airplanes and Boeing fuselages.

https://www.boeingfutureofflight.com/





Joint Base Lewis-McChord operations support countries during disasters and economic recovery. The base provides state-of-the-art training and infrastructure, responsive quality of life programs, and fully capable mobilization and deployment operations for the Army, Navy, Air Force, and Marines.

https://home.army.mil/lewis-mcchord/index.php



The Port of Tacoma makes strategic investments in the harbor and community to promote prosperity, trade and jobs, while protecting and enhancing our environment. Founded in 1918, the Port serves greater Pierce County by promoting trade, supporting family-wage jobs, and improving the environment.

https://www.portoftacoma.com/



The Research Center for Urban Waters Propels Collaboration Between Scientists, Analysts, Engineers and Policy Makers to Restore and Protect Waterways. The unique intellectual environment brings together organizations with complementary missions and individuals with diverse skills to develop innovative approaches to environmental restoration as well as protection and sustainable urban development.

https://www.urbanwaters.org/





The University of Washington Tacoma is one of the three campuses that make up the University of Washington. UW Tacoma serves an urban community, informs economic development through community-engaged students and faculty, and it also conducts research that is of direct use to Seattle's community and region.

https://www.tacoma.uw.edu/



The Museum of Glass is a premier contemporary art museum dedicated to glass and glassmaking in the West Coast's largest and most active museum glass studio. Now in its 20th year, the Museum has established a reputation for hosting impactful and engaging artist residencies, organizing and exhibiting nationally traveling exhibitions, and creating unique programs for visitors, all while building a growing permanent collection chronicling the development of modern and contemporary glass.

https://www.museumofglass.org/



Constructed in 1962 to house employees involved in the construction of the Space Needle, the Edgewater evolved into the only over-water hotel in Seattle. It has been host to a litany of famous musicians in its history.

https://www.edgewaterhotel.com/





Just a short ferry ride from Seattle, Kitsap Conference Center offers an unsurpassed standard of excellence for meetings, conferences, trade shows, social events, reunions, and weddings in Washington State.

https://kitsapconferencecenter.com/



Founded in 1996, SAFE Boats International (SAFE) designs and builds highly reliable and extremely durable vessels that help keep military, law enforcement and fire professionals safe as they carry out their duties, protect citizens, and work to save lives. Safe Boats is present in over 50 countries around the world, with expansion into new regions every year.

https://safeboats.com/



Since its opening in 2009, the house has served as a community center for the Suquamish Tribe and the community. Construction of the House of Awakened Culture was a component of a larger revitalization campaign for the Suquamish Tribe, which also included construction of a new Suquamish Museum.

https://suquamish.nsn.us/





The Starbucks Center is a nationally recognized redevelopment of a large, functionally obsolescent warehouse building, serving as a catalyst for the revitalization of the SODO District neighborhood. Starbucks Center blends retail, office, warehousing, light-manufacturing and distribution functions. Nitze-Stagen manages the day-to-day operations.

https://www.starbucks.com/



The Museum of Flight is the largest independent, non-profit air and space museum in the world. The Museum of Flight exists to acquire, preserve and exhibit historically significant air and space artifacts, which provide a foundation for scholarly research and lifelong learning programs that inspire an interest in and understanding of science, technology, and the humanities.

https://www.museumofflight.org/



Through the work of artist Dale Chihuly, the museum celebrates the Puget Sound region's creative energy and inspires visitors to engage with the region's cultural community.

https://www.chihulygardenandglass.com/





The Fred Hutchinson Cancer Center unites innovative research and compassionate care to prevent and eliminate cancer and infectious disease. It is driven by the urgency of their patients, the hope of the community and the passion for discovery to pursue scientific breakthroughs.

https://www.fredhutch.org/en.html



Amazon Web Services (AWS) is a comprehensive and broadly adopted cloud, offering over 200 fully featured services from data centers globally.

https://aws.amazon.com/



The Amazon Spheres (also called the Seattle Spheres) is a collaborative indoor garden which is an icon of downtown Seattle, but also a space for Amazon employees to connect with nature and spur innovation at its headquarters. Tropical plants from South America, Asia, Africa, and Australia fill various themed spaces.

https://www.seattlespheres.com/



ACE Seattle Delegation

VIP Guests



Ambassador H.E. Francisco O. Mora Ambassador, Permanent Representative U.S. Department of State (Permanent Mission to the OAS)



Alejandra Castillo **Assistant Secretary for Economic Development** EDA **Economic Development** Administration (EDA) U.S. Department of Commerce

The Honorable



The Honorable Nestor Mendez **Assistant Secretary** General Organization of American States



The Honorable **Dilawar Syed Special Representative** for Commercial and **Business Affairs** U.S. Department of State

Dennis Alvord



The Honorable Kim Osborne **Executive Secretary for Integral Development** Organization of American States



EDA

Deputy Assistant Secretary for Economic Development and Chief Operating Officer **Economic Development** Administration (EDA) U.S. Department of Commerce



EDA

Craig Buerstatte **Deputy Assistant** Secretary and **Chief Operating Officer** for Regional Affairs **Economic Development** Administration (EDA) U.S. Department of Commerce



EDA

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Victor Di Rienzo Undersecretary of **Systems and Connectivity** Municipalidad de Córdoba





Husbands Minister of State in Foreign **Trade and Business** Barbados Development Ministry of Foreign Affairs and Foreign Trade Government of Barbados

The Honorable



Misha Lobban Clarke **Executive Director** Barbados Chamber of Commerce and Industry



Dr. **Leroy George Almendarez Executive Director** Belize Trade and Investment Development Service (BELTRAIDE)



Celio Costa Vaz Orbital Engenharia S.A. ACE Ambassador



Alan Senra Strategic Advisor for Green Investments Government of the State of Minas Gerais



Diane Grav President Prairies Economic Development Canada (PrairiesCan), Government of Canada



Michele Evans **Assistant Deputy Minister Prairies Economic Development Canada** (PrairiesCan). Government of Canada



Pelayo Covarrubias President. País Digital Foundation **Director**. Universidad del Desarollo





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Republic

Laura Del Castillo **Technical Director** National Competitiveness Council



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Ernesto Kruger CEO (Serial entrepreneur) Kruger Corp



Pedro Meneses CEO Aerialoop



The Honorable Francisca Cárdenas Vice Minister of Investment and Economic Competences Government of Guatemala



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Carla Bustillos



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David Fortoul



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Ana Laura López General Coordinator General Coordination of Ports and Merchant Marine. Secretary of the Navy. Mexico



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Alejandro Juraidini Institutional Relations Director Bitso



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Ethazel Gómez Head of Planning Ministry of Foreign Affairs, Government of Panama



Saint Lucia

The Honorable Emma Hippolyte

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Ministry of Commerce, Manufacturing, Business Development, Cooperatives and Consumer Affairs. Government of Saint Lucia



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Executive Director

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Saint Lucia

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Sophia Michelle



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States





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Seattle Local Organizers

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Robin Koskey Director. Government Relations and Communications



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ACE Committee

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Specialist



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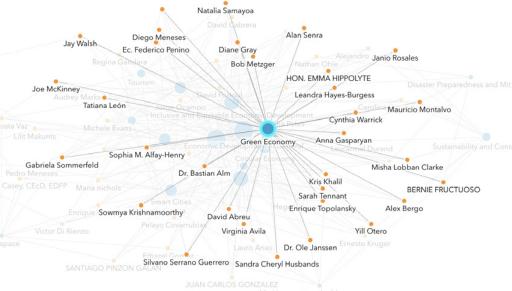
Rebecca Zlatkin

ACE Consultant

(Remote Support to ACE Seattle)
Section of Competitiveness,
Innovation and Technology



ACE is committed to increasing the use of technology in its efforts to maximize cooperation opportunities and further stimulate economic growth throughout the Americas and beyond. From the data captured and analyzed from the participants' applications, the ACE team has been able to estimate 200+ possible connections and partnership opportunities based on shared goals, and 300+ possible connections and partnership opportunities based on areas of work.





To view the graphs generated with the use of the ArcGIS Insights platform, please scan the QR Code to learn more

Participants' Key Areas of Work Based on Seattle's Main Clusters

Economic Development in General

- · Victor Di Rienzo
- Misha Lobban Clarke
- · Leroy George Almendarez
- · Michele Evans
- Pelavo Covarrubias
- · Jorge Ocampo
- · David Abreu
- · Natalia Samayoa
- Maria Nichols
- · Diego Meneses
- Lescarmel Durand
- · Aleiandro Juraidini
- · Carla Bustillos
- · Carolina Garayzar
- · Enrique González
- Juan Ostolaza
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- David Fortoul Francisca Cárdenas
- · Alonso Huerta
- · Yill Otero
- · Ethazel Gómez
- · Emma Hippolyte
- Sophia M. Alfay-Henry
- · Bob Metzger
- · Joe McKinney
- · Bastian Alm
- · Cvnthia Warrick
- · Leandra Haves-Burgess
- · · Sarah Tennant
- · I auro Arias
- · Federico Penino
- Enrique Topolansky - · Ole Janssen
- · · Bastian Alm
- · Anna Gasparvan
- · Lilit Makunts
- Artur Grigorvan - Nathan Ohle
- Bernie Fructuoso
- · Joe Kapp
- · Sofia Potes
- · David Cabrera

Sustainability and Conservation

- · Misha Lobban Clarke
- Mauricio Montalvo
- · Ernesto Kruger
- · Lescarmel Durand
- Aleiandro Juraidini
- Carolina Garavzar
- · Bernie Fructuoso

Green Economy

- · Virginia Avila
- Sandra C. Husbands
- · Misha Lobban Clarke
- Leroy George Almendarez
- Alan Senra
- Diane Gray
- Tatiana León
- David Abreu
- Mauricio Montalvo
- Gabriela Sommerfeld
- -- Francisca Cárdenas
- Natalia Samayoa
- Dieao Meneses
- Yill Otero
- -- Emma Hippolyte
- Sophia M. Alfay-Henry
- Bob Metzger
- Jay Walsh - Joe McKinnev
- Kris Khalil
- -- Cynthia Warrick
- Leandra Hayes-Burgess
- -- Sarah Tennant
- Federico Penino
- Enrique Topolansky - Ole Janssen
- Bastian Alm
- Anna Gasparyan
- Ken Huste
- Bernie Fructuoso
- Sowmva Krishnamoorthy

Inclusive and Equitable Economic Development

- Alan Senra
- Diane Gray
- · Michele Evans
- · Mauricio Montalvo
- · Pedro Meneses
- · Francisca Cárdenas
- · Lescarmel Durand
- · Alejandro Juraidini
- · Carolina Garayzar
- · Betsabé Rocha
- · Enrique González
- · · Juan Ostolaza
- Ethazel Gómez
- Emma Hippolyte
- Sophia M. Alfay-Henry
- Joe McKinney
- · Kris Khalil
- Leandra Hayes-Burgess
- Sarah Tennant
- Federico Penino
- Bastian Alm
- · Anna Gasparvan
- Nathan Ohle
- Sofia Potes
- David Cabrera

Entrepreneurship. **Business Creation** and Development

- · Virginia Avila
- · Sandra C. Husbands
- · Misha Lobban Clarke
- · Leroy George Almendarez
- · Alan Senra
- · Celio Costa Vaz
- · Diane Grav
- · Pelavo Covarrubias
- Juan Carlos González
- Tatiana León
- · Jorge Ocampo · Laura Del Castillo
- · Ernesto Kruger
- · Pedro Meneses
- · Francisca Cárdenas
- Maria Nichols
- Diego Meneses
- · Lescarmel Durand
- · Audrev Marks
- · Aleiandro Juraidini · Carolina Garavzar
- Betsabé Rocha
- · Regina Gándara
- Juan Ostolaza
- David Fortoul
- Francisca Cardenas
- Ethazel Gómez
- Emma Hippolyte
- Sophia M. Alfay-Henry · Jay Walsh
- Cvnthia Warrick
- Leandra Hayes-Burgess
- Lauro Arias
- Federico Penino
 - · Enrique Topolansky
- Ole Janssen
- Bastian Alm
- · Nathan Ohle
- · Joe Kapp
- · Sowmya Krishnamoorthy
- Sofia Potes - David Cabrera

Infrastructure

- · Victor Di Rienzo
- · Pelavo Covarrubias
- · Maria Nichols
- ·· Gabriela Sommerfeld
- Carla Bustillos Regina Gándara
- · Ana Laura López
- Joe McKinnev
- · Artur Grigoryan · Nathan Ohle
- · Sofia Potes

- Sowmva Krishnamoorthy

Circular Economy

- · Virginia Avila
- · Sandra C. Husbands
- Misha Lobban Clarke
 - · Alan Senra
- Juan Carlos González - · Tatiana León
- · Jorge Ocampo
- · David Abreu
- · Ernesto Kruaer
- · Francisca Cardenas
- · Carla Bustillos
- Carolina Garavzar
- Betsabé Rocha
- Emma Hippolyte
- · Sarah Tennant
- · Anna Gasparyan
- Sowmya Krishnamoorthy
- · David Cabrera

Disaster Preparedness and Mitigation

- · Laura Del Castillo
- Mauricio Montalvo
- Nathan Ohle
- Joe Kapp
- Bernie Fructuoso

Smart Cities

- Victor Di Rienzo
- · Sandra C. Husbands
- Pelayo Covarrubias
- · Juan Carlos González
- · Tatiana León
- Jorge Ocampo
- Ernesto Kruger
- Francisca Cárdenas
- · Pedro Meneses
- · Ana Laura López
- · Maria Nichols
- · Audrey Marks
- · Betsabé Rocha
- · Danielle Casey
- Enrique Topolansky
- ·· Ole Janssen
- . Rastian Alm

Aerospace

- . Calio Costa Vaz
- · Gabriela Sommerfeld
- · Pedro Meneses
- -- Enrique Gonzalez
- · Alonso Huerta
- · Ethazel Gómez
- Danielle Casev
- Sowmya Krishnamoorthy

Life Science biotech) and lobal Health

- Virginia Avila
- · Diane Grav
- · Michele Evans
- · Juan Carlos González
- · Mauricio Montalvo
- · David Fortoul
- · Yill Otero
- -- Danielle Casev · Kris Khalil
- · Cynthia Warrick
- Lauro Arias
- -- Joe Kapp
- Ken Huste

Information and Communications **Technology**

- ·· Victor Di Rienzo
- Pelayo Covarrubias
- Juan Carlos González
- -- David Abreu
- -- Ernesto Kruaer
- -- Audrev Marks
- Carla Bustillos
- -- Enrique González
- -- Juan Ostolaza
- David Fortoul - Alonso Huerta
- Yill Otero
- -- Cvnthia Warrick
- Leandra Hayes-Burgess
- Sarah Tennant
- Lauro Arias
- Enrique Topolansky
- -- Ole Janssen
- Lilit Makunts
- -- Artur Grigoryan
- -- Anna Gasparyan -- Joe Kapp
- Sofia Potes

Energy and Cleantech

- · Leroy George Almendarez
- · Alan Senra
- · Celio Costa Vaz
- · Diane Grav
- · Michele Evans
- · Tatiana León
 - · · Gabriela Sommerfeld
- · Natalia Samayoa
- Diego Meneses
- · Audrev Marks
- · Alejandro Juraidini
- · Regina Gándara
- · Juan Ostolaza · David Fortoul
- · Danielle Casey
- · Jay Walsh
- · Kris Khalil
- · Artur Grigoryan
 - · Ken Huste

Agroindustry

- · Virginia Avila
- · Celio Costa Vaz
- · Michele Evans
- · Laura Del Castillo - David Abreu
- Natalia Samayoa
- · Maria Nichols
- Diego Meneses - Lescarmel Durand
- Carla Bustillos
- · Enrique González
- ·· Regina Gándara
- · Alonso Huerta
- · Sophia M. Alfay-Henry
- Jay Walsh
- Lauro Arias
- Artur Grigoryan
- · I ilit Makunts

Tourism

- · Leroy George Almendarez
- Jorge Ocampo
- · Laura Del Castillo
- · Gabriela Sommerfeld
- · Natalia Samavoa
- · Audrey Marks
- · Betsabé Rocha
- · Federico Penino · · David Cabrera

Maritime, Water-The Blue Economy

- · Sandra C. Husbands
- · Ana Laura López
- · Yill Otero
- · Ethazel Gómez
- · Kris Khalil
- Bernie Fructuoso
 - · Ken Huste

-Transportation

- · Victor Di Rienzo
- · Laura Del Castillo
- · Pedro Meneses
- · Ana Laura López
- Joe McKinnev
- Lilit Makunts · Ken Huste

Military and Defense

- Celio Costa Vaz
- · Danielle Casey
- · Jay Walsh
- · Lilit Makunts

Participants' Expected Outcomes

Identify Business, Trade, and Investment Opportunities in Seattle and with other participating countries

- Victor Di Rienzo
- Sandra C. Husbands
- · Misha Lobban Clarke
- · Leroy George Almendarez
- · Alan Senra
 - · Celio Costa Vaz
- Diane Grav
 - Pelayo Covarrubias
- Juan Carlos González
- · Tatiana León
- Ernesto Kruger
- · Jorge Ocampo
- · Laura Del Castillo
- Mauricio Montalvo
- Gabriela Sommerfeld
- · Ana Laura López
- · Alonso Huerta
- · Francisca Cárdenas
- Natalia Samavoa
- · Maria Nichols
- Diego Meneses
- Lescarmel Durand
- Audrey Marks
- Aleiandro Juraidini
- · Carolina Garayzar
- · Enrique González
- · Enrique Gonzalez — · Regina Gándara
- · David Fortoul
- Ethazel Gómez
- · Emma Hippolyte
- Sophia M. Alfay-Henry
 - Bob Metzger
- Kris Khalil
- · Bastian Alm
- · Lilit Makunts
- ∙ Artur Grigoryan
 - Sofia Potes

Get to Know Soft-Landing Opportunities for Companies that would like to Enter or Expand through the U.S. Market via Seattle

- · Victor Di Rienzo
- 🗕 Gabriela Sommerfeld
- · Pedro Meneses
- · Regina Gándara
- · Enrique Topolansky
- Anna Gasparyan
- · Lilit Makunts
- · Ken Huste
 - · Sowmya Krishnamoorthy

Start a New Project or Strengthen a Current Project or Initiative

- Virginia Avila
- Celio Costa Vaz
- Alan Senra
- Juan Carlos González
- Jorge Ocampo
- David Abreu
- Carolina Garavzar
- Juan Ostolaza
- David Fortoul
- · Sophia M. Alfay-Henry
- · Bob Metzger
- · Jay Walsh
- -- Cynthia Warrick
- Leandra Hayes-Burgess
- --- Sarah Tennant
- Ken Huste
- · Bernie Fructuoso
- Sowmya Krishnamoorthy

Learn about Seattle's economic development, innovation and entrepreneurship ecosystem

- · Virginia Avila
- · Misha Lobban Clarke
- Lerov George Almendarez
- · Diane Gray
- · Michele Evans
- Pelayo Covarrubias
- Juan Carlos González
 - · Tatiana León
- · Laura Del Castillo
- · Lescarmel Durand
- · Audrev Marks
- Addrey Marks
- Alejandro Juraidini
- Carla Bustillos
- Betsabé Rocha
- · Juan Ostolaza
- · Ethazel Gomez
- · Yill Otero
- Kris Khalil
- · Jay Walsh
- Lauro Arias
- Federico Penino
 - · Ole Janssen
 - · Anna Gasparvan
- · Nathan Ohle
 - · · David Cabrera

Identify Entrepreneurs and Companies in Seattle that could be invited to my country, city, economic ecosystem

- Virginia Avila
- Sandra C. Husbands
- Leroy George Almendarez
- -- Alan Senra
- Pelayo Covarrubias
- —∙ Tatiana León
- --- Jorge Ocampo
- Laura Del Castillo
- · Mauricio Montalvo
- Gabriela Sommerfeld
- Ernesto Kruger
 - -- Pedro Meneses
- -- Natalia Samayoa
- Diego Meneses
- Alonso Huerta
 - Lescarmel Durand
- Audrey Marks
- · Carolina Garayzar
- Betsabé Rocha
- Enrique González
- Sophia M. Alfay-Henry
- Danielle Casev
- Joe Kapp
- Sarah Tennant
- Artur Grigoryan
- --- Anna Gasparyan
- Lilit Makunts
 - · Sowmya Krishnamoorthy

Explore Sister City Relationship Opportunities

- Victor Di Rienzo
- Michele Evans
- Pedro Meneses
- Francisca Cárdenas
- − · Betsabé Rocha
- —∙ Yill Otero
- Federico Penino



Find New Partners for my Project(s)

- · Sandra C. Husbands
- Celio Costa Vaz
- · Mauricio Montalvo
- · Ernesto Kruger
- Maria Nichols
- · Juan Ostolaza
- · Ana Laura López
 - Joe McKinney
- Federico Penino
- · Enrique Topolansky
- · Ole Janssen
- · Bastian Alm
- Sofia Potes
- David Cabrera

Seek Academic Partnerships for R&D. **Student and Research Exchanges**

- David Abreu
- · Maria Nichols
- Carla Bustillos
- · Alonso Huerta
- Yill Otero
- → Fthazel Gómez
- · Kris Khalil
- ─ · Cynthia Warrick
- Leandra Hayes-Burgess
- Enrique Topolansky
- -- Bernie Fructuoso

ridentify Experts for a **Project or a Conference**

- · Ana Laura López
- Danielle Casev
- -- Joe McKinney
- Lauro Arias - Ole Janssen
- Bastian Alm - Nathan Ohle

 - Joe Kapp

Better position my company or institution in the regional and global economic development arena

- · Misha Lobban Clarke
- · Diane Gray
- Michele Evans
- · David Abreu
- Natalia Samayoa
- · Diego Meneses
- · Alejandro Juraidini
- · Carla Bustillos
- Enrique González
 Regina Gándara
 David Fortoul
- Bob Metzger
- Danielle Casey
- · Jay Walsh
- · Joe McKinney
- · Cynthia Warrick
- Leandra Hayes-Burgess
- Sarah Tennant - · Lauro Arias
- Emma Hippolyte
- · Artur Grigoryan
- · Anna Gasparyan
- · Ken Huste
- Nathan Ohle
- · Joe Kapp
- · Bernie Fructuoso
- · Sofia Potes
- · David Cabrera

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This document was developed under the direction and guidance of Ms. Adriana Bonilla, ACE Program Coordinator at the Organization of American States - Inter-American Competitiveness Network (RIAC) Technical Secretariat. Juan Sebastián Fonseca, an ACE consultant, oversaw this product's design and web development. Rebecca Zlatin, another ACE consultant, contributed to content preparation and led the technological efforts in capturing and visualizing data using the ArcGIS Insights platform. Kristen Kuhn supported content preparation and spearheaded the enhancement of the ACE tracking monitoring mechanism, the ACE matching data display by areas of work, and the alignment of shared goals among participants.

The information displayed in this trip book is still evolving as we receive new information. If you would like to make any changes to the data or text presented within this booklet, kindly send your adjustments to riac@oas.org; abonilla@oas.org, cc: azlatkin@oas.org and jfonseca@oas.org. We will take your changes into consideration as we update the online version.



































